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375

Copy # 2 of 5

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MEMORANDUM FOR THE DIRECTOR, CENTRAL INTELLIGENCE

From : Acting Assistant Director for Special Operations

Subject : Comments on Dulles Report

Enclosures: Comments of Mr. DeBardleben and Mr. Angleton

1. Referring to paragraph 1 of Conclusions and Recommendations. -

I do not know enough about the specific activities of Contact Branch to know whether they can be brought to advantage under a clandestine office. I do feel that eventually OSO and OPC must combine. The ultimate overlap of their functions will make independent operation and administration completely impossible.

2. Referring to paragraph 2 of Conclusions and Recommendations.

Concur.

3. Referring to paragraph 3 of Conclusions and Recommendations.

Concur.

4. Referring to paragraph 4 of Conclusions and Recommendations.

Obvious.

5. Referring to paragraph 5 of Conclusions and Recommendations.

Concur.

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1994

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INT 475/2

6. Referring to paragraph 6 of Conclusions and Recommendations.

Concur. Our present liaison is, I believe, both effective and amicable but could no doubt be increased and improved.

7. Referring to paragraph 7 of Conclusions and Recommendations.

Personally, I do not think we should introduce representatives of other departments into the Information Control Section of OSO. I believe organizational integrity is absolutely essential to OSO and we should not be infiltrated by an assortment of outsiders.

8. Referring to paragraph 8 of Conclusions and Recommendations.

Concur.

9. Referring to paragraph 9 of Conclusions and Recommendations.

Do not concur. Operating and getting the material is enough of a responsibility. Dissemination is another function entirely.

10. Referring to paragraph 10 of Conclusions and Recommendations.

No comment necessary as WEG is no longer in OSO.

11. Referring to paragraph 11 of Conclusions and Recommendations.

Concur.

12. I should like to concur emphatically with Page 114 as to the

undesirability of removing directly controlled administrative support from OSO. I have expressed myself on this matter by earlier memoranda, and I must repeat that I consider the effectiveness of OSO is weakened by putting it administratively into the channels which work well enough for the Department of Agriculture.

30/4

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INT 475/B

4

13. I believe OSO is one of several government collection agencies whose product is supposed to be synthesized by CIA. We have been lodged in CIA as a convenient cover. The other branches of CIA do not attempt to control, regulate or dictate to the other collection agencies. But they do seem to believe they are part of the directive force of OSO. I yield to no one in my desire or ability to cooperate with others. However, in CIA team work it seems to be overlooked that OSO plays an entirely different kind of game than the other players. I realize that we have those in OSO who exaggerate this difference, but I agree that it exists. Currently we are trying to play polo using the rules for baseball.

14. Actually it seems to me occasionally that OSO has been thrown to the mercy of the other units of CIA. My greatest concern at present is the apparent desire of everyone else to get actively into operations, to know what operations is doing, and in some cases to tell OSO what it should be doing or not doing.

ALAN R. McGRACKEN
Acting Assistant Director
Special Operations

2 Encls.

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484